Message Text

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INFO OCT-01 ISO-00 SS-15 SP-02 PER-01 SIG-01 A-01 MMO-01 EB-08 SCA-01 IO-13 INR-07 PM-04 CU-02 /067 W

-----292110Z 032354 /63

R 291059Z MAR 77 FM MEMBASSY ABU DHABI TO SECSTATE WASHDC 5864

SECRET SECTION 1 OF 3 ABU DHABI 0968

FROM THE AMBASSADOR

E.O. 11652: GDS

TAGS: AMGT, PFOR, US, TC

SUBJ: PARM - ANNUAL POLICY AND RESOURCE ASSESSMENT - UNITED

ARAB EMIRATES -- PARTS II AND III

REF: (A) ABU DHABI 0951, (B) STATE 38356, (C) STATE 58858

1. PART II -- RESOURCE ASSESSMENT

A. DEPARTMENT OF STATE: I BELIEVE THAT OUR PRESENT STAFFING IS LEAN, AND CRITICALLY THIN IN THE ADMINISTRATIVE AREA. THE MISSION IS VERY SMALL IN RELATION TO IMPORTANCE OF US INTERESTS IN UAE.

IT IS FOCUSED WELL ON OUR POLICY OBJECTIVES AS OUT-LINED PART I OF THIS ASSESSMENT (REF A) AND I FRANKLY SEE NO POSSIBILITIES OF REPROGRAMMINGOUR RESOURCES WHICH WOULD NOT CREATE PROBLEMS GREATER THAN THOSE THAT MIGHT BE SOLVED. ANALYSIS BY FUNCTIONS AS REQUESTED REF B FOLLOWS:

COKA-1) EXECUTIVE SECTION (ALSO SERVES AS POLITICAL, POL/MIL, AND REIMBURSABLE TECHNICAL ASSISTANCE SECTION). IN ADDITION, SECRET

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TO POST MANAGEMENT (AND WITH POST THIS SIZE AND LOCAL CONDITIONS, THIS BECOMES SUBSTANTIAL TASK), EXEC SECTION IS INVOLVED IN ALL OF OBJECTIVES DESCRIBED PART I. QUESTIONS OF INTERNAL STABILITY AND POLITICAL ORIENTATION, MIDDLE EAST POLICY, AND POLITICS OF OIL OBJ, A,B AND C) FALL IN LARGE PART TO THIS SECTION. WITH MOST KEY DECISIONS MADE AT

VERY TOP WITHIN UAEG, AMBASSADOR'S ROLE IS KEY AND DIFFICULT TO DELEGATE. POL/MIL ISSUES, TECHNICAL ASSISTANCE, VARIOUS ASPECTS OF PETROLEUM PLUS VARIETY OF DISCUSSIONS ON MULTILATERAL MATTERS FALL TO DCM. IN OTHER AREAS OF FOCUS, SECTION PROVIDES DIRECTION AND SENIOR SUPPORT TO MARKET PROMOTION EFFORT AND RECYCLING ISSUE (OBJ. D&E) WHILE EFFORT TO DEEPEN OVERALL RELATIONS IS OBVIOUSLY DIRECTED BY FRONT OFFICE AND INVOLVES ENTIRE MISSION.

(A-2) ECON/COMMERCIAL FUNCTIONS ARE COMBINED AT THIS POST. THAT EFFORT IS IN TURN SPLIT BETWEEN MAIN SECTION IN ABU DHABI AND BRANCH COMMERICAL OFFICE IN DUBAI. ABU DHABI SECTION HAS MAIN RESPONSIBILITY FOR RECYCLING ISSUE (OBJ E) SINCE MOST OIL, AND HENCE SURPLUS REVENUE IS IN THIS EMIRATE. BOTH SECTIONS PURSUE MARKET EXPANSION EFFORT--ABU DHABI WITH ITS REVENUES HAS GREAT POTENTIAL BUT IMPLEMENTATION HAS BEEN SLOW. TWO-THIRDS OF IMPORTS ENTER VIA DUBAI AND IT AND NEIGHBORING SHARJAH ARE AHEAD IN IMPLEMENTING MAJOR PROJECTS. FOCUS OF EFFORT IN BOTH CITIES INCLUDES BRIEFING VISITORS (AT LEAST TEN PER DAY IN BOTH CITIES), PROJECT IDENTIFICATION (WE ANTICIPATE \$10-15 BILLION ON PROJECTS IN ABU DHABI ALONE IN NEXT FIVE YEARS), TRADE MISSIONS (AVERAGE TWO-THREE PER YEAR WITH STOPS IN BOTH CITIES), WTDR'S (118 IN LAST TWELVE MONTHS), LOCALLY PRODUCED NEWS-LETTER (300 COPIES, FIVE TIMES PER YEAR), ETC. BOTH BRANCHES OF SECTION ARE INVOLVED WITH OTHER POST SECRET

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OBJECTIVES AS WELL. DUBAI ADDS CONSIDERABLY TO OUR POLITICAL ACCESS AND OUR EFFORT TO BUILD TIES IN THAT PART OF COUNTRY. ABU DHABI CARRIES PORTION OF PETROLEUM AND MULTILATERAL ECON LOAD. BOTH ARE INVOLVED IN BUILDING FABRIC OF RELATIONS SUCH AS LEG WORK ON TECHNICAL ASSISTANDE, SHIP VISITS, SELECTION ANDPROGRAMMING OF IV GRANT CANDIDATES, ETC. DUBAI OFFICE, JUST HAVING HAD ONE OF TWO OFFICERS CUT, IS DEFINITELY UNDERSTAFFED. (SEE MORE IN DISUCSSION OF CONSULAR SECTION AND IN PART III).

(A-3) CONSULAR SECTION, INCLUDING ONE LOCAL IN DUBAI WHO HELPS SERVICE NEEDS OF 2500 PERSON AMERICAN COMMUNITY IN NORTHERN EMIRATES, OBVIOUSLY PERFORMS TRADITIONAL ESSENTIAL FUNCTIGFS NOT SPECIFICIALLY HIGHLIGHTED IN PART I OBJECTIVES. BUT ON VISA SIDE, IN ISSUING 479 SUTDENT VISAS IN 1976 MOSTLY TO UAE BURSARY STUDENTS), AND 2513 VISAS OVERALL, CONSULAR SECTION CLEARLY PLAYS SIGNIFICANT ROLE IN OUR EXCHANGE

EFFORT, A KEY TO FABRIC BUILDING OBJECTIVE. LIKEWISE SOME 3800 AMERIANS IN COUNTRY ARE ALMOST EXCLUSIVELY HERE ON BUSINESS AND THUS VERY MUCH PART OF OUR COMMERCIAL EFFORTS. HENCE SERVING THEIR NUMBEROUS NEEDS OFFERS IMPORTANT SUPPORT TO THAT OBJECTIVE. AGAIN, CUT OF OFFICER IN DUBAI, WHO WORKED PART TIME ON CONSULAR MATTERS GIVING SERVICES TO AMERICANS, LEAVES THIS SECTION SERIOUSLY SHORTHANDED.

(A-4) ADMIN SECTION HAS TO SUPPORT 22 AMERICANS AND 25 LOCALS IN TWO CITIES 100 MILES APART. BUT THA JUST BEGINS TO TELL THE STORY. THIS IS A NEW POST AND ADMIN SECTION IS STILL VERY MUCH INVOLVED WITH PROCESS OF GETTING POST FIRMLY ESTABLISHED (E.G. NEW RESIDENCE ABOUT TO BE COMPLETED, WITH NEW CHANCERY HOPEFULLY TO FOLLOW). DESPITE THEORETICAL STRICT LIMITATIONS ON SUPPORT REQUIRED, IN PRACTICE ADDISECRET

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TIONAL AGENCIES PURSUING TECHNICAL ASSISTANCE EFFORT POSE CONSIDERABLE ADDITIONAL BURDENS. MOREOVER HARDSHIPS OF CLIMATE COMBINED WITH INADE-QUACIES OF HOUSING AND SERVICES NOT ONLY COMPLICATE ADMIN SECTION TASKS, BUT GRETLY INCREASE IMPORTANCE OF ITS EFFORTS IN TERMS OF OVERALL MORALE AND GENERAL MISSION PERFORMANCE. FINALLY, POST SECURITY BURDEN WHICH ALSO FALLS TO THIS SECTION IS MAJOR ADDITIONAL RESPONSIBILITY IN THIS PART OF WORLD. SECTION, INCLUDING C&R RESPONSIBILITIES, IS UNERSTAFFED (MORE IN SECTION III).

(A-5) COMMUNICATONS SECTION PERFORMS NORMAL FUNCTIONS, BUT AGAIN ON EXTREMELY LEAN STAFFING. TWO MAN TCU SECTION PROCESSES ALL INCOMING TRAFFIC AND POKES OUTGOING CLASSIFIED AS WELL. ONE MAN C&R OFFICE MAINTAINS CENTRALIZED FILES, POKES THE TWO-THIRDS OF OUTGOING TRAFFIC WHICH IS UNCLASSIFIED AND HANDLES POUCH LOAD FOR ALL OF ABOVE AMERICANS AND FIVE SEPARATE AGENCIES. C&R NEEDS HELP (SEE FURTHER RE ADMIN LOAD AS WHOLE PART III).

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-----292113Z 033550/63

R 291059Z MAR 77 FM AMEMBASSY ABU DHABI TO SECSTATE WASHDC 5865

S E C R E T SECTION 2 OF 3 ABU DHABI 0968

FROM THE AMBASSADOR

B.I BELIEVE IT IS IMPORTANT TO ADDRESS SEPARATELY AND IN BIT MORE DETAIL ONE ASPECT OF OUR CURRENT STATE ORGANIZATION--SPECIFICALLY DUBAI BRANCH OFFICE. ON SURFACE THIS MAY APPEAR TO BE OBVIOUS TARGET FOR POSSI-BLE RESTRUCTURING--I.E. TO PULL THESE RESOURCES BACK TO ABU DHABI, TO REALLOCATE THEM AND POTENTIALLY EVEN MAKE SOME CUTS. BUT APPEARANCES IN THIS INSTANCE ARE HIGHLY DECEIVING. ALMOST FROM START WHEN EMBASSY WAS OPENED IN UAE, IT WAS RECOGNIZED THA DUBAI COMMERICAL MARKET HAD TO BE KEY TARGET AND THAT TRYING TO EXPOLIT IT FROM ABU DHABI WAS IMPERFECT SOLUTION AT BEST. INSPECTORS IN JULY 1974 ENDORSED ESTABLISHMENT OF BRANCH OFFICE THERE AND MOST RECENT INSPECTION IIN NOV. 1976 SEEING OFFICE NOW IN OPERATION AGREED DECISION HAD BEEN WISE ONE. IF EARLIER PROJECTIONS OF NEED FOR THIS OFFICE WERE VALID, THEN THERE CAN BE NO CHALLENGE TO THT NEED TODAY. DUBAI MARKET IS GROWING, NEIGHBOR-ING SHARJAH HAS BOOMED IN LAST TWO YEARS. OVERALL UAE IS NOW FOURTH AS SOURCE OF OUR OIL IMPORTS: AS MARKET FOR OUR GOODS IT HAS MOVED AHEAD OF KUWAIT AMONG GULF COUNTRIES; AS ALLY WITH SAUDIS IN CURRENT OPEC PRICE SECRET

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SPLIT, UAE HAS TAKEN RESPONSIBLE STANCE WHICH HAS DRAWN OUR PRAISE. IF WE ARE SERIOUS ABOUT THE OBJECTIVES SET FORTH IN PART I, NOW IS NOT THE TIME TO CUT BACK ON OUR RESOURCES HERE--I.E. DUBAI BRANCH OFFICE MUST REMAIN OPEN AND NEEDS SECOND OFFICER.

C. OTHER AGENCIES - PROGRAMS AND RESOURCES LEVELS (C-1) USIA- BOTH IN BUILDING FABRIC OF OUR RELATIONS AND SUPPPORTING MARKET PROMOTION, USIS HAS BEEN VERY

ACTIVE AND A POSITIVE ADDITION TO OUR EFFORTS. RE
STFFING, WITH ONLY ONE OFFICER (AND HE HAS RESPONSI
BILITY FOR OMAN AS WELL) THERE HAS BEEN LIMITED OPPORTUNITY TO DO MUCH OUTSIDE OF ABU DHABI ITSELF. WITH
SECOND OFFICER PROJECTED IN FALL, ATTENTION TO NORTHERN
EMIRATES SHOULD INCREASE. AS WITH BENEFITS ACCRUING
FROM DUBAI OFFICE, WE BELIEVE THIS INCREASED FOCUS
WILL BE WELL WORTH THE EFFORT. USIS FUNDING APPEARS
GENERALLY ADEQUATE, BUT WHETHER IT IS AS WELL TARGETED
AS IT MIGHT BE IS QUESTIONABLE. IN PARTICULAR, ONE
REGIONAL PROJECT (AN ECONOMIC DIGEST) MANAGED AND FUNDED
HERE HAS IN MY VIEW STILL TO PROVE ITS MERITS IN RELATION TO THE CONSIDERABLE RESOURCES BEING ALLOCATED TO IT.

(C-2) BUREAU OF CUSTOMS AND BUREAU OF RECLAMATION THESE TWO AGENCIES, STAFFING REIMBURSABLE TECHNICAL
ASSISTANCE PROJECTS, ARE IN FOREFRONT OF WHAT WE
BELIEVE COULD BE HIGHLY IMPORTANT FOCUS OF OUR EFFORT
HERE--TO HELP THIS COUNTRY AS IT SEEKS TO FIND ITSELF
AND BUILD FOR THE FUTURE. BOTH CUSTOMS AND BUREC
PROJECTS HAVE HAD GROWING PAINS BUT THROUGH NO FAULT
OF US PERSONNEL. WE HAVE HIGH HOPES THAT THEIR
PIONEERING EFFORTS WILL LAY FOUNDATIONS FOR FUTURE
EXPANDED REIMBURSALBE TECHNICAL ASSISTANCE PROGRAMS.

2. PART III -- STATE PERSONNEL RECOMMENDATIONS

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A. REPROGRAMMING -- AS STATED IN PART II IF ONE RULES OUT CLOSING THE DUBAI OFFICE -- AS I MOST EMPHATICALLY DO -- THEN WE DO NOT SEE HOW ANY MEANINGFUL REPROGRAMMING CAN BE DONE AT THIS POST. CONCEIVABLY THE ONE LOW PRIORITY POSITION (SEE BELOW), NOW A COMBINATION PROTOCOL ASSISTANCE, TRANSLATOR, LOCAL SECRETARY COULD BE REALLOCATED TO PROVIDE ADDITIONAL LOCAL FOR ADMIN SECTION (SEE INCREASE/DECREASE BELOW), BUT THAT WOULD ONLY MEAN THAT THE ESSENTIAL TASKS NOW PERFORMED BY THAT PERSON WOULD FALL TO OTHERS -- PRIMARILY TO ADMIN SECTION LOCALS -- RESULTING IN LITTLE IF ANY BENEFIT.

B.INCREASE/DECREASE

(B-1) FUNDING - ONLY MAJOR INCREASE REQUIRED IN FUNDING (OTHER THAN INFLATION FACTOR WHICH IS MAJOR HERE) IS FOR NEW CHANCERY. WE HOPE TO PIN DOWN WITHIN NEXT FEW MONTHS QUESTION OF LAND ON WHICH WE CAN BUILD AND WOULD THEN WISH TO MOVE AHEAD AS RAPIDLY AS GOOD PLANNING WILL PERMIT WITH CONSTRUCTION OF OWN OFFICE BUILDING, PRESENT QUARTERS ARE TOTALLY INADEQUATE BOTH

FUNCTIONALLY AND IN TERMS OF IMAGE WE MUST PROJECT HERE CONSISTENT WITH OUR OBJECTIVES. MOREOVER PRESENT BUILDING IS DETERIRORATING ALMOST AS FAST AS RENT IS INCREASING. COST OF THIS PROJECT WILL DEPEND ON VARIETY OF FACTORS BUT \$2 MILLION MAY BE CONSERVATIVE. (B-2) STAFFING- MOVE TO NEW CHANCERY WOULD HAVE INEVITABLE AND AT THIS POINT LARGELY UNPREDICTABLE IMPACT ON STAFFING. FOLLOWING PROJECTIONS, BASED ON PRESENT SETUP, ARE THUS SUBJECT TO MAJOR CHANGE. (B-3) INCREASES:

-- SECOND OFFICER IN DUBAI BRANCH OFFICE: THIS POI-TION HAS JUST BEEN CUT AND MUST BE RESTORED AS SOON AS POSSIBLE, WELL BEFORE FY 79. THE SECOND OFFICER PERFORMS CONSULAR FUNCTION SUPPORTING 2500 AMERICANS AND ASSISTS OIC IN COMMERICAL/ECONOMIC FUNCTIONS SECRET

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(SEE FURTHER ABU HABI 0935).

--GSO/C&R ABU DHABI: THESE TWO POSITONS ARE DIS-CUSSED JOINTL BECAUSE NEED IS AGAIN IMMEDIATE.
FOR THE MOMENT, ONE PERSON (WE ARE CURRENTLY ASKING AUTHORITY TO ESTABLISH PIT POSITION) COULD PROBABLY PROVIDE NEEDED SUPPORT TO BOTH AREAS. BY FY 79, HOWEVER, OC HAS ALREADY INDICATED THAT IT CAN ANTI-CIPATE NEED FOR SECOND FULL TIME C&R ASSISTANT (AND NEW CHANCERY WITH PROPER ENCLUSURE WOULD MAKE THIS INCREASE VIRTUALLY AUTOMATIC).LIKEWISE, IF WE MOVE TOWARDS NEW CHANCERY, IF TECHNICAL ASSISTANCE PROGRAMS INCREASE AS EXPECTED, FULL TIME GSO WILL UNDOUBTEDLY BE REQUIRED BY FY 79.

-- ADMIN LOCAL (GSO/ADMIN/B&F): AGAIN NEED IS IMMEDIATE AND HAS BEEN SET FORTH IN EMBASSY CABLES (ABU DHABI 267 AND 76 ABU DHABI 3244). AT PRESENT, ADMIN AND B&F OFFICERS ARE FORCED TO DO TASKS PROPERLY RESPONSIBILITY OF LOCALS, AT A TIME WHEN ADMIN OFFICER FINDS THAT HIS OFFICER-LEVEL RESPONSIBILITIES ARE MORE THAN ONE MAN CAN REASONABLY BE EXPECSTED TO HANDLE.
-- GUARD RECEPTIONIST - SY (RSS AND RSO) CURRENTLY WORKING ON PROPOSAL FOR STRUCTURAL CHANGES TO EMBASSY WHICH WILL REQUIRE ADDITION OF GUARD RECEPTIONIST IN ORDER FOR SYSTEM TO FUNCTION PROPERLY. AGAIN THIS ANTICIPATED BY EARLY FY 78 IF NOT IN 1977.

-- AMERICAN SECRETARY FOR ECON/COMM SECTION IN ABU DHABI: ALREADY IN LAST TWO YEARS, FRONT OFFICE WORK LOAD ON EMBASSY'S TWO AMERICAN SECRETARIES HAS INCREASED TO POINT WHERE THE TIME THEY ARE ABLE TO DEVOTE TO ECON/COMM SECTION HAS DIMINISHED SHARPLY. WITH GOOD LOCAL SECRETARIES VERY HARD TO FIND, ANSWER MAY WELL BE ADDITIONAL AMERICAN SECRETARIAL POSITION. QUITE POSSIBLY, CONCURRENT WITH THIS ADDITION, ONE LOCAL

POSITION COULD BE DROPPED, BUT THIS REMAINS TO BE SEEN.
-- AMERICAN SECRETARY/OFFICE MANAGER FOR DUBAI: IN
THIS CASE ONE CAN DEFINITELY STATE THAT SUBSTITUTION
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-----292115Z 033362/63

R 291059Z MAR 77 FM AMEMBASSY ABU DHABI TO SECSTATE WASHDC 5866

S E C R E T SECTION 3 OF 3 ABU DHABI 0968

FROM THE AMBASSADOR

OF AMERICAN FSS POSITON FOR ONE OF THE LOCAL SLOTS WOULD PRODUCE SUBSTANTIAL BENEFITS. THIS IS PARTICULARLY TRUE GIVEN TIME WHICH OFFICERS (WE ASSUMING SECOND POSITION WILL BE RESTORED -- IF NOT ARGUMENT FOR FSS SECRETARY ONLY STRENGTHENED) MUST SPEND OUT OF OFFICE. WE HAVE TRIED UNSUCCESSFULLY TO GET AUTHORITY THIS FY TO ESTABLISH SUCH POSITION (WITH PROPOSAL TO FILL WITH LIR APPOINTMENT) AND NOW HAVE BRITISH NATIONAL FILLING THAT ROLE. SOONER WE CAN MAKE CHANGE TO AMERICAN THE BETTER.

(B-4) DECREASES:

- -- ONE LOCAL DUBAI OFFICE: THIS PREDICATED, AS NOTED ABOVE ON ESTABLISHMENT OF FSS POSITION IT COULD BE LIR).
 -- ONE LOCAL ECON/COMM SECTION ABU DHABI (TENTATIVE) -
- -- ONE LOCAL ECON/COMM SECTION ABU DHABI (TENTATIVE) AGAIN AS NOTED, SWAP OF LOCAL POSITION FOR FSS (LIR
 ACCEPTABLE) MAY WELL BE ADVANTAGEOUS. CURRENT EXPERIMENT
 WITH PIT POSITION IN ECON/COMM SECTION WILL HELP CLARIFY.

C. LOWER PRIORITY POSITION-- AS PER STATE 51923 WE ARE TO IDENTIFY ONE FSL POSITION ONLY AS "LOWER PRIORITY". WE SELECT "POSITION NO. 00-01/SECRETARY". COMMENT: WE SECRET

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HAVE ALREADY EXPRESSED ABOVE OUR VIEWS REGARDING INAPPROPRIATENESS OF MAKING EVEN THIS ONE CUT. AS RECENT WAGE SURVEY TEAM NOTED, THIS IS REPONSIBLE POSITION REQUIRING SKILLS WELL ABOVE NORMAL SECRETARY (TEAM UPGRADED POSITION). THIS PERSON IS ONLY LOCAL WORKING WITH EXECUTIVE SECTION (AND SHE ALSO HELPING ADMIN ON SECRETARIAL SIDE AND DOING TRANSLATING FOR ALL SECTIONS). TO HAVE NOT LOCALS TO WORK WITH FOUR PERSON EXEC SECTIONS, WITH CONSEQUENCE AMONT OTHERS OF MY HAVEING TO DO EXECUTIVE SECTION TRANSLATIONS, IS POOR STAFFING INDEED.

3. MISSION STAFFING CHART

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AGENCY
FUNCTION CURRENTY FY 77
   AMER& AMER FSL FSL
   OFF STAFF PROFESS STAFF
STATE
EXEC 2 2
               1
       1
POL.
ECON/COMM 4
             4
                  2
ABU DHABI (3) (2) (1)
DUBAI (1)
           (2) 1
         1 2
CONSULAR 1
ABU DHABI (1)
             (1) (1)
DUBAI (0)
           (0) (1)
AGENCY
FUNCTION
          CURRENT FY 77
   AMER AMER FSL FSL
   OFF STAFF PROFESS STAFF
ADMIN 2 3 1 (C) 10 (A,B,C)
ABU DHABI (2)
            (1) (8)
DUBAI (0)
               (2)
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COMMO/ABUD (3) OTHER AGENCIES

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B. INCLUDES THREE PERSONS ON CONTRACT, TWO IN ABU
DHABI, ONE IN DUBAI.
C. CORE 11, DAS 0
& WE INCLUDE ONLY FSO'S IN THIS CATEGORY, EVEN THOUGH
WE RECOGNIZE NUMBER OF FSSO'S COULD BE INCLUDED AS
OFFICERS.
        PROJECTED BY 79
AGENCY/
FUNCTION
               CURRENT FY 77
    AMER& AMER FSL FSL
    OFF STAFF PROFESS STAFF
STATE
EXEC 2 2
                  1
POL
        1
ECON/COMM 5 2 3 2 (A)
ABU DHABI (E) (1) (2) (1)
DUBAI (2)(B) (1) (1) (1)
CONSULAR 1 1
ABU DHABI (1)
               (1) (1)
DUBAI (0)
                  (1)
ADMIN 3 4 1 (C) 12 (C,D,E)
ABU DHABI (3) (1) (10)
DUBAI (0)
                   (2)
COMMO/ABUD (4)
&SEE FY 77 NOTE.
 SECRET
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A. THIS MIGHT BE REDUCED BY ONE (IN ABU DHABI) DE-
PENDING ON IMPACT OF FSS SECRETARY ON SECTION OPERATIONS.
B. SECOND OFFICER IN DUBAI DEVOTES JUST UNDER HALF
HIS TIME TO CONSULAR WORK, REMAINDER TO ECON/COMM.
C. INCLUDES TWO POSITIONS IN DUBAI WHOE FUNCTIONS
INCLUDE ECON/COMM WORK AS WELL.
D. INCLUDES THREE PERSONS ON CONTRACT, TWO IN ABU DHABI
ONE IN DUBAI.
E. CORE 12, DAS 1.
DICKMAN
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1 2 2 2

INCLUDE ECON/COMM WORK AS WELL.

A. INCLUDES TWO POSITION IN DUBAI WHOSE FUNCTIONS

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